

Japan Tobacco Inc.

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# Fact Sheets

# 2022

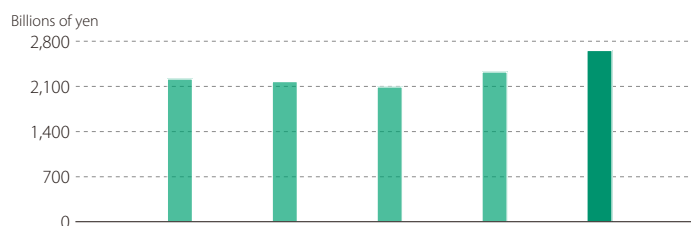
- 01** Financial Data
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Note: Due to the combination of JT Group's tobacco business into a single business segment since 2022, figures in this document represents the total of tobacco business.



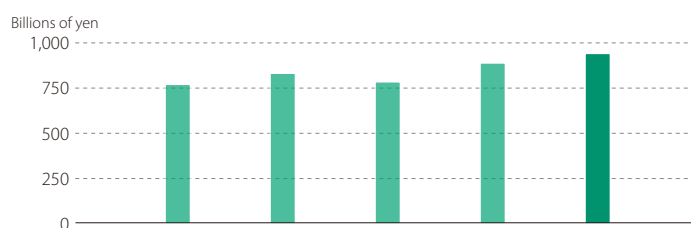
# Financial Data

## Revenue



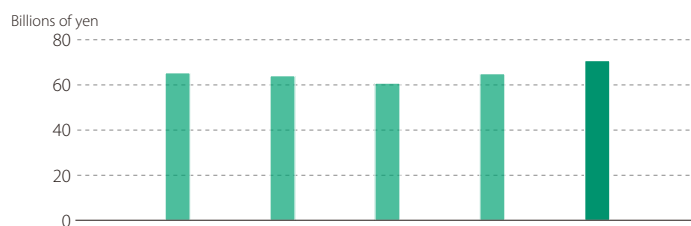
	2018	2019	2020	2021	2022
<b>Total</b>	<b>2,216.0</b>	<b>2,175.6</b>	<b>2,092.6</b>	<b>2,324.8</b>	<b>2,657.8</b>
Tobacco Business	—	—	—	—	<b>2,417.4</b>
International Tobacco Business	1,312.3	1,310.9	1,306.2	1,535.7	—
Japanese-Domestic Tobacco Business	621.4	611.5	555.6	559.4	—
Pharmaceutical Business	114.0	88.5	79.0	80.4	<b>82.9</b>
Processed Food Business	161.4	158.6	149.3	147.2	<b>155.5</b>
Other Business	6.8	6.1	2.5	2.1	<b>2.0</b>
Core Revenue	—	—	—	—	<b>2,315.2</b>
International Tobacco Business	1,250.7	1,253.0	1,250.8	1,482.1	—
Japanese-Domestic Tobacco Business	582.4	568.9	515.7	519.8	—

## SG&A Expenses



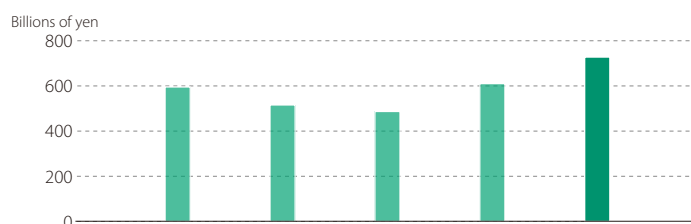
	2018	2019	2020	2021	2022
<b>SG&amp;A</b>	<b>770.4</b>	<b>831.7</b>	<b>784.5</b>	<b>888.6</b>	<b>941.5</b>
Advertising expenses	29.1	33.5	27.3	29.3	<b>28.9</b>
Promotion expenses	106.2	102.1	92.1	108.7	<b>125.2</b>
Commission	52.7	55.5	57.6	66.9	<b>79.2</b>
Employee benefit expenses	269.0	309.6	307.2	355.0	<b>338.7</b>
Research and development expenses	65.4	64.1	60.8	65.0	<b>70.8</b>
Depreciation and amortization	87.9	106.1	103.7	109.0	<b>114.3</b>
Impairment losses on other than financial assets	8.5	16.1	12.6	22.8	<b>27.5</b>
Losses on sale and disposal of property, plant and equipment, intangible assets, and investment property	8.8	9.4	7.6	5.8	<b>7.4</b>
Other	142.8	135.3	115.6	126.2	<b>149.5</b>

## R&D Expenses



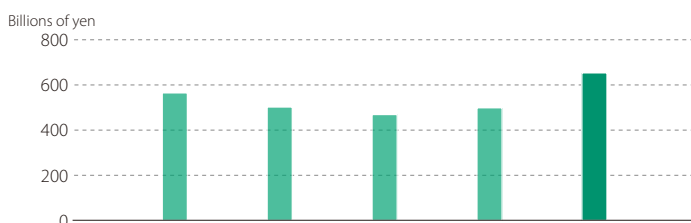
	2018	2019	2020	2021	2022
<b>R&amp;D</b>	<b>65.4</b>	<b>64.1</b>	<b>60.8</b>	<b>65.0</b>	<b>70.8</b>
Tobacco Business	—	—	—	—	<b>29.9</b>
International Tobacco Business	8.5	9.1	9.2	8.6	—
Japanese-Domestic Tobacco Business	18.1	20.1	19.1	19.3	—
Pharmaceutical Business	37.1	33.2	25.2	29.0	<b>29.8</b>
Processed Food Business	0.8	0.8	0.8	0.8	<b>0.8</b>
Other Business	0.8	0.8	6.5	7.3	<b>10.3</b>

## Adjusted Operating Profit



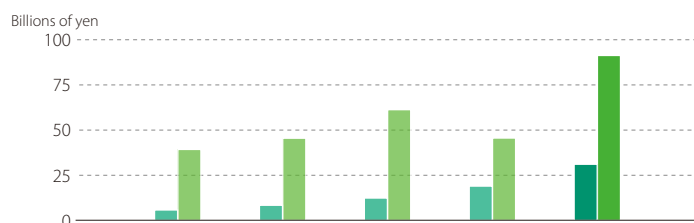
	2018	2019	2020	2021	2022
<b>Adjusted Operating Profit</b>	<b>595.5</b>	<b>515.9</b>	<b>487.0</b>	<b>610.4</b>	<b>727.8</b>
Tobacco Business	—	—	—	—	<b>754.0</b>
International Tobacco Business	384.5	340.8	340.9	454.4	—
Japanese-Domestic Tobacco Business	209.0	187.2	168.1	182.4	—
Pharmaceutical Business	28.4	15.9	17.2	11.1	<b>11.1</b>
Processed Food Business	4.1	5.4	(0.8)	4.0	<b>3.5</b>
Other Business/Elimination	(30.6)	(33.4)	(38.4)	(41.4)	<b>(40.9)</b>

## Operating Profit



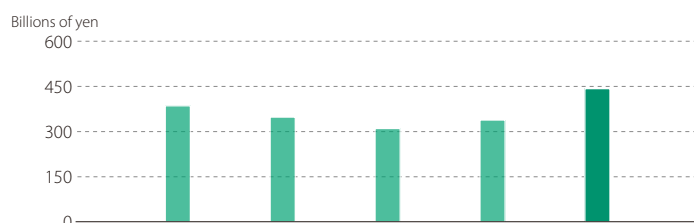
	2018	2019	2020	2021	2022
<b>Operating Income/Operating Profit</b>	<b>565.0</b>	<b>502.4</b>	<b>469.1</b>	<b>499.0</b>	<b>653.6</b>
Tobacco Business	—	—	—	—	<b>679.4</b>
International Tobacco Business	339.5	274.0	296.4	394.5	—
Japanese-Domestic Tobacco Business	192.5	171.0	151.8	125.5	—
Pharmaceutical Business	26.3	72.7	16.5	11.3	<b>11.1</b>
Processed Food Business	2.9	5.5	(0.8)	2.9	<b>4.2</b>
Other Business	3.8	(20.8)	5.1	(35.2)	<b>(41.1)</b>

## Financial Income and Expenses



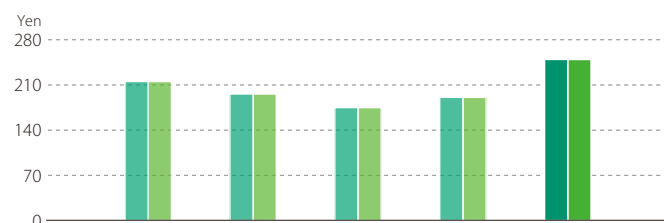
	2018	2019	2020	2021	2022
■ Financial Income	5.8	8.4	12.4	19.0	31.1
■ Financial Expenses	(39.3)	(45.5)	(61.3)	(45.6)	(91.3)

## Profit (attributable to owners of the parent company)



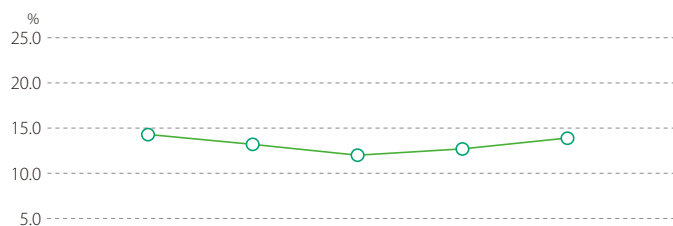
	2018	2019	2020	2021	2022
■ Profit (attributable to owners of the parent company)	385.7	348.2	310.3	338.5	442.7

## Basic and Diluted Earnings per Share



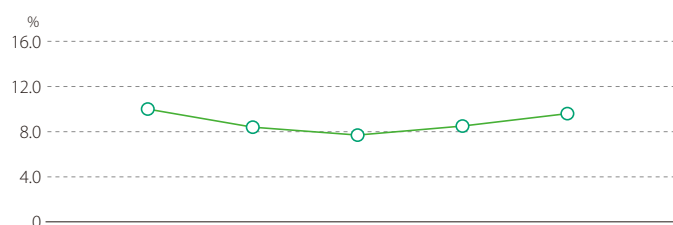
	2018	2019	2020	2021	2022
■ Basic Earnings per Share	215.31	195.97	174.88	190.76	249.45
■ Diluted Earnings per Share	215.20	195.87	174.80	190.68	249.36

## Return on Equity (attributable to owners of the parent company)



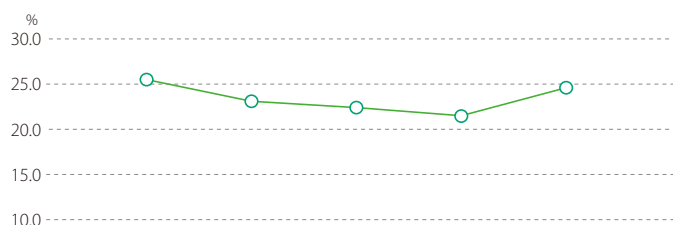
	2018	2019	2020	2021	2022
ROE (attributable to owners of the parent company)	14.3	13.2	12.0	12.7	13.9

## Return on Assets (ROA)



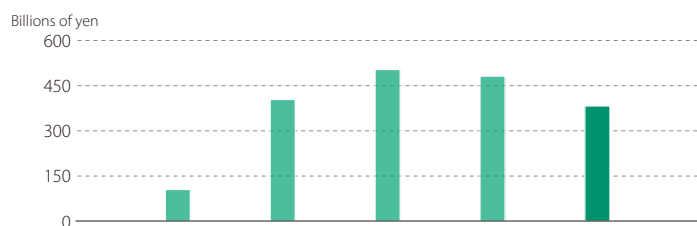
	2018	2019	2020	2021	2022
ROA	10.0	8.4	7.7	8.5	9.6

## Operating Profit Margin



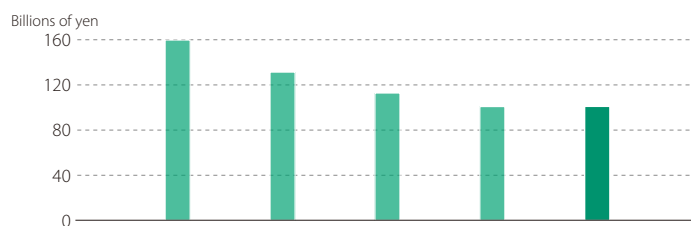
	2018	2019	2020	2021	2022
Operating Profit Margin	25.5	23.1	22.4	21.5	24.6

## Free Cash Flow (FCF)



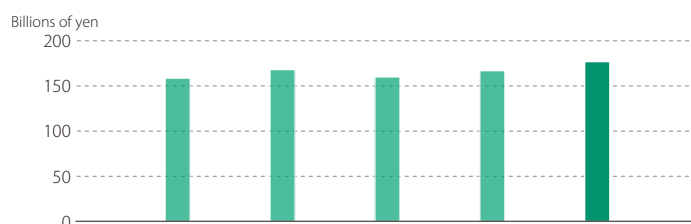
	2018	2019	2020	2021	2022
FCF	105.6	404.2	503.9	482.0	382.9

## Capital Expenditure (CAPEX)



	2018	2019	2020	2021	2022
■ CAPEX	159.8	131.4	112.9	100.9	101.0
Tobacco Business	—	—	—	—	83.8
International Tobacco Business	75.7	78.3	66.6	62.5	—
Japanese-Domestic Tobacco Business	55.4	34.8	21.1	20.0	—
Pharmaceutical Business	11.3	7.0	9.1	6.0	2.4
Processed Food Business	12.7	6.1	8.0	10.7	8.2
Others/Elimination	4.6	5.2	8.2	1.7	6.6

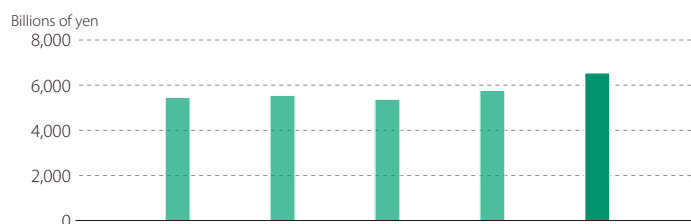
## Depreciation and Amortization



	2018	2019	2020	2021	2022
■ Depreciation and Amortization	158.7	168.1	160.0	166.9	176.9
Tobacco Business	—	—	—	—	163.8
International Tobacco Business	89.9	98.1	93.7	104.5	—
Japanese-Domestic Tobacco Business	55.0	55.6	52.9	49.8	—
Pharmaceutical Business	5.1	5.5	5.0	4.9	4.8
Processed Food Business	6.7	6.8	6.7	6.2	6.6
Others/Elimination	2.0	2.1	1.6	1.5	1.8

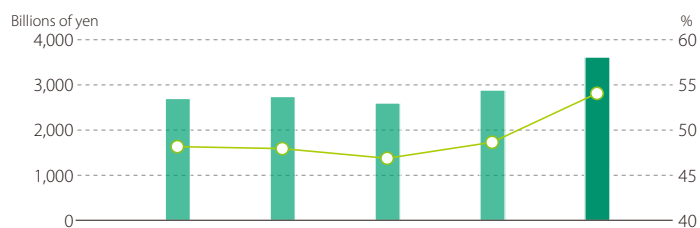
Note: Depreciation related to lease transactions have been excluded since 2019.

## Total Assets



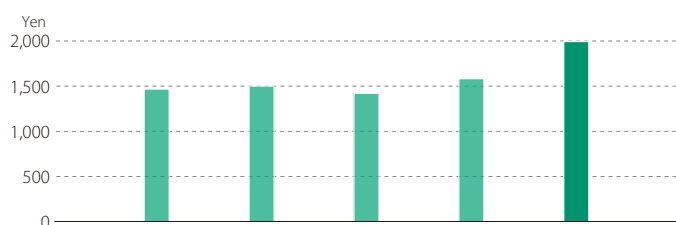
	2018	2019	2020	2021	2022
■ Total Assets	5,461.4	5,553.1	5,381.4	5,774.2	6,548.1

## Total Equity and Equity Ratio (attributable to owners of the parent company)



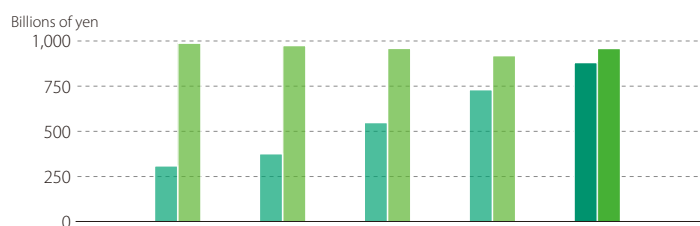
	2018	2019	2020	2021	2022
■ Total Equity	2,700.4	2,743.6	2,599.5	2,886.1	<b>3,616.8</b>
○- Equity Ratio (attributable to owners of the parent company)	48.17	47.95	46.88	48.65	<b>54.07</b>

## Book Value per Share (attributable to owners of the parent company)



	2018	2019	2020	2021	2022
■ Book Value per Share (attributable to owners of the parent company)	1,468.44	1,501.12	1,421.92	1,583.10	<b>1,994.78</b>

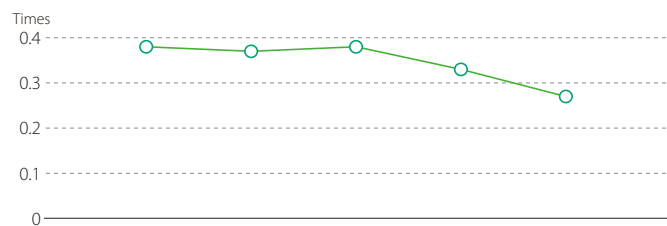
## Liquidity and Interest-Bearing Debt



	2018	2019	2020	2021	2022
■ Liquidity	308.7	375.8	548.3	730.2	<b>880.4</b>
■ Interest-Bearing Debt	987.6	974.5	958.9	918.6	<b>958.3</b>

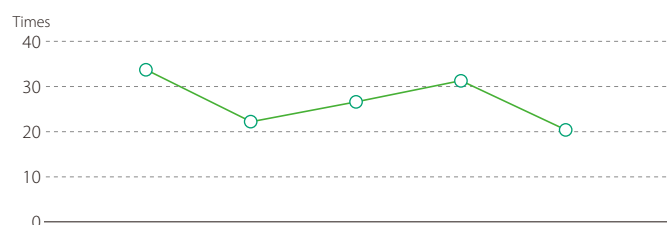
Note: Lease obligations have been excluded from Interest-Bearing Debt since 2019.

## Debt/Equity Ratio



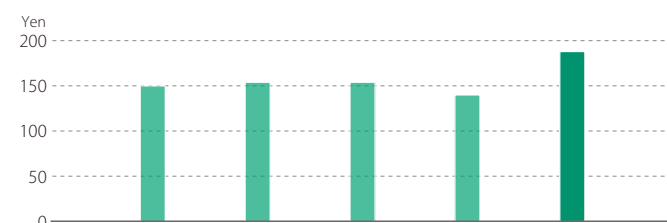
	2018	2019	2020	2021	2022
Debt/Equity Ratio	0.38	0.37	0.38	0.33	0.27

## Interest Coverage Ratio



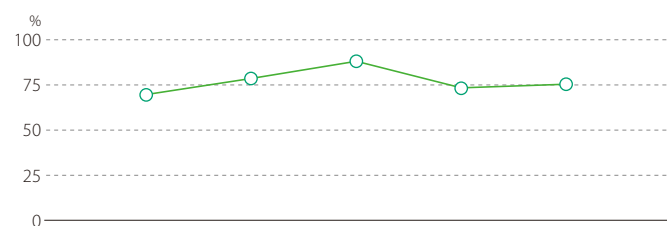
	2018	2019	2020	2021	2022
Interest Coverage Ratio	33.7	22.2	26.6	31.3	20.4

## Annual Dividends per Share



	2018	2019	2020	2021	2022
Annual Dividends per Share	150	154	154	140	188

## Dividend Payout Ratio on a Consolidated Basis



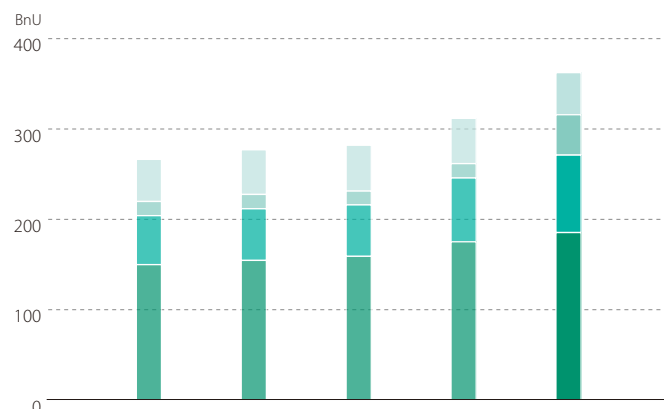
	2018	2019	2020	2021	2022
Dividend Payout Ratio	69.7	78.6	88.1	73.4	75.4



# Tobacco Business

(Results for the 12 months ended December 31)

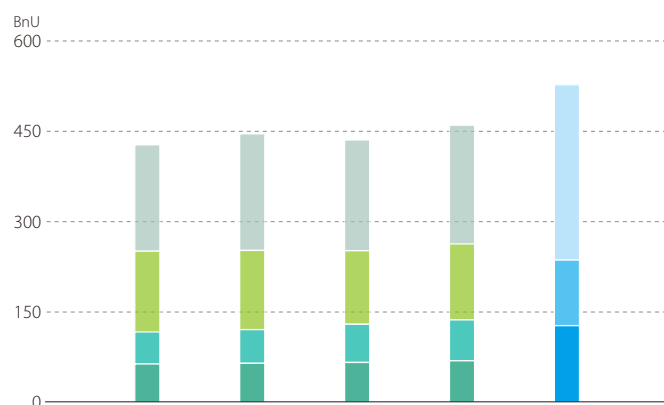
## GFB Shipment Volume (by Brand)



	2018	2019	2020	2021	2022
<b>GFB Total</b>	266.4	277.0	282.0	311.7	<b>362.4</b>
■ Winston	149.9	154.6	159.1	175.2	<b>185.4</b>
■ Camel	54.2	57.1	56.9	70.6	<b>85.7</b>
■ MEVIUS	15.7	15.9	15.3	15.9	<b>44.7</b>
■ LD	46.6	49.4	50.7	50.1	<b>46.6</b>

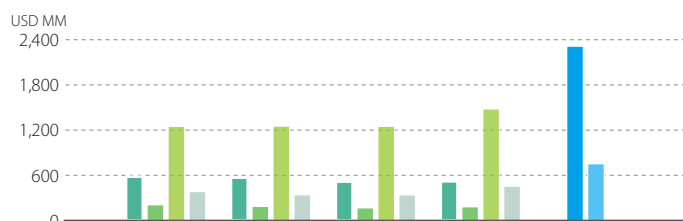
Note: Figures since 2022 includes volume from Japan market.

## Total Shipment Volume (by Cluster)



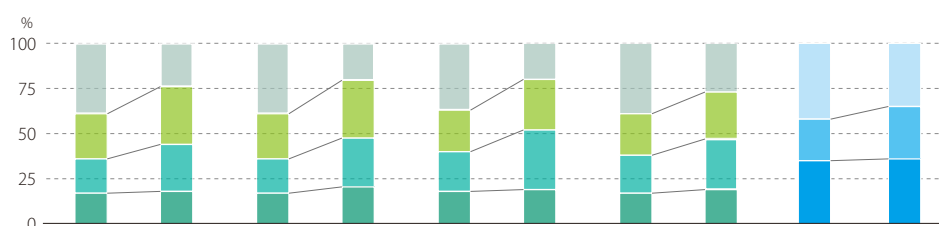
	2018	2019	2020	2021	2022
<b>Total</b>	—	—	—	—	<b>527.3</b>
■ Asia	—	—	—	—	<b>127.4</b>
■ Western Europe	—	—	—	—	<b>108.9</b>
■ EMA	—	—	—	—	<b>290.9</b>
<b>Total (Japanese-Domestic)</b>	82.0	75.5	68.7	62.2	—
<b>Total (International)</b>	427.6	445.8	435.7	460.2	—
■ South & West Europe	63.8	64.9	66.3	69.1	—
■ North & Central Europe	53.2	55.9	63.4	67.9	—
■ CIS+	134.0	131.5	122.2	126.2	—
■ Rest-of-the-World	176.6	193.5	183.8	197.0	—

## Core Revenue and Adjusted Operating Profit



	2018	2019	2020	2021	2022
■ Core Revenue	—	—	—	—	<b>2,315.2</b>
■ Adjusted Operating Profit	—	—	—	—	<b>754.0</b>
■ Core Revenue (Japanese-Domestic)	582.4	568.9	515.7	519.8	—
■ Adjusted Operating Profit (Japanese-Domestic)	209.0	187.2	168.1	182.4	—
■ Core Revenue (International)	1,250.7	1,253.0	1,250.8	1,482.1	—
■ Adjusted Operating Profit (International)	384.5	340.8	340.9	454.4	—

## Cluster Split



	2018		2019		2020		2021		2022	
	Core Revenue	Adjusted Operating Profit	Core Revenue	Adjusted Operating Profit	Core Revenue	Adjusted Operating Profit	Core Revenue	Adjusted Operating Profit	Core Revenue	Adjusted Operating Profit
■ Asia	—	—	—	—	—	—	—	—	35	36
■ Western Europe	—	—	—	—	—	—	—	—	23	29
■ EMA	—	—	—	—	—	—	—	—	42	35
■ South & West Europe	18	19	17	21	18	19	17	18	—	—
■ North & Central Europe	19	26	19	27	22	32	21	28	—	—
■ CIS+	25	32	25	32	23	28	23	26	—	—
■ Rest-of-the-World	39	24	39	21	37	20	39	27	—	—

## Market Share in Key Markets (12 month moving average, December)

	2018	2019	2020	2021	2022
Japan	50.4%	48.6%	46.9%	44.4%	<b>42.4%</b>
The Philippines	—	—	—	—	<b>37.1%</b>
Taiwan	43.5%	45.3%	47.8%	48.1%	<b>48.9%</b>
Italy	23.9%	24.5%	25.7%	26.7%	<b>27.4%</b>
Spain	24.8%	25.7%	26.7%	27.8%	<b>28.5%</b>
The U.K.	42.1%	43.6%	45.0%	45.8%	<b>45.1%</b>
France	23.0%	24.2%	27.1%	28.9%	—
Romania	—	—	—	—	<b>29.5%</b>
Russia	35.6%	39.1%	36.3%	36.7%	<b>36.6%</b>
Turkey	27.1%	27.4%	26.6%	27.7%	<b>27.8%</b>

Notes 1: Market share of Russia includes Donskoy Tabak since August 2018.

2: From 2021 onwards, data for Russia reflects total tobacco figures, i.e. combustibles and heated tobacco sticks. 2020 data has been adjusted accordingly.

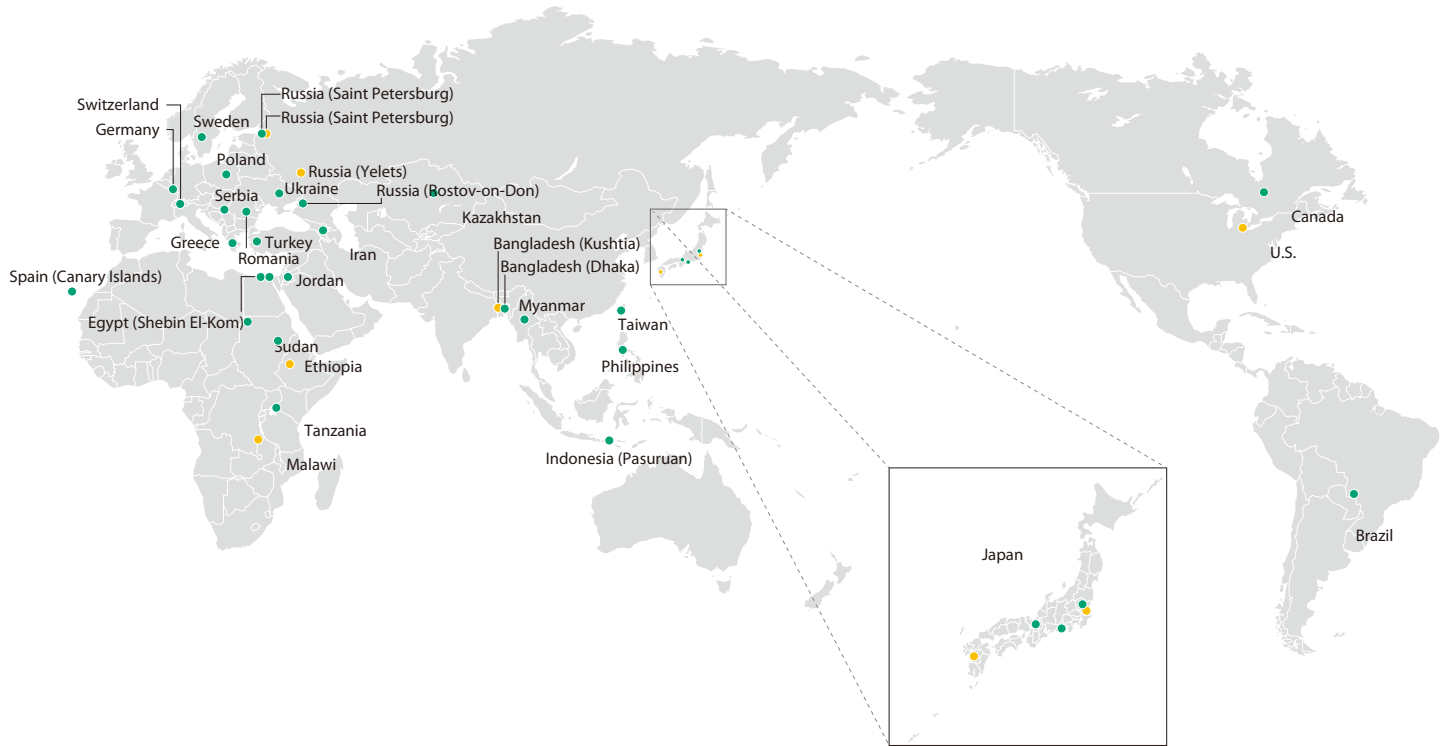
3: Reflect the updates in historical data from the sources.

## Tobacco Manufacturing-related Factory Location

(As of December 31, 2022)

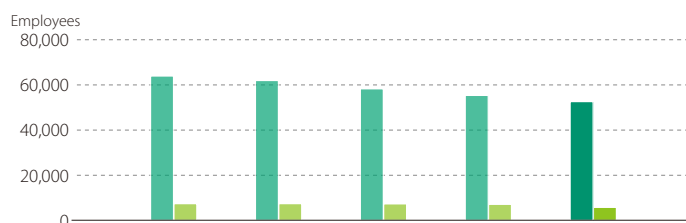
JT Group operates 38 factories in 28 countries (including tobacco-related factories).

● Finished goods manufacturing factories ● Other tobacco-related factories



# Number of Employees/Subsidiaries and Affiliates

## Number of Employees



	2018 Dec. 31	2019 Dec. 31	2020 Dec. 31	2021 Dec. 31	2022 Dec. 31
<b>Total</b>	<b>63,968</b>	<b>61,975</b>	<b>58,300</b>	<b>55,381</b>	<b>52,640</b>
Tobacco Business	—	—	—	—	<b>46,163</b>
International Tobacco Business	45,319	43,868	40,576	38,236	—
Japanese-Domestic Tobacco Business	10,566	10,508	10,354	9,940	—
Pharmaceutical Business	1,877	1,485	1,379	1,354	<b>1,331</b>
Processed Food Business	5,303	5,169	5,021	4,878	<b>4,297</b>
Corporate	903	945	970	973	<b>849</b>

Note: The number of employees includes only those who are presently working directly for the JT Group. It excludes those who are seconded, on extended leave, etc.

	2018 Dec. 31	2019 Dec. 31	2020 Dec. 31	2021 Dec. 31	2022 Dec. 31
<b>Number of Employees (parent company)</b>	<b>7,457</b>	<b>7,464</b>	<b>7,366</b>	<b>7,154</b>	<b>5,819</b>
Number of Employees Based on Enrollment (parent company)	8,131	8,064	7,920	7,698	<b>6,370</b>

## Subsidiaries and Affiliates

(As of December 31, 2022)

Name	Location	Capital (Millions of yen)	Principal business	Holding rate of voting rights(%)
TS Network Co., Ltd.	Taito-ku, Tokyo	460	Tobacco	85.3
JT Logistics Co., Ltd.	Chuo-ku, Tokyo	207	Tobacco	100
Japan Filter Technology Co., Ltd.	Sumida-ku, Tokyo	461	Tobacco	100
Fuji Flavor Co., Ltd.	Hamura-shi, Tokyo	196	Tobacco	100
JT Engineering Inc.	Sumida-ku, Tokyo	5	Tobacco	100
TRUE SPRIT TOBACCO COMPANY	Minato-ku, Tokyo	45	Tobacco	100
JT International Group Holding B.V.	Netherlands	thousands USD 1,800,372	Tobacco	100
JT International Holdings B.V.	Netherlands	thousands USD 1,800,372	Tobacco	100 (100)
JT International S.A.	Switzerland	thousands CHF 923,723	Tobacco	100 (100)
LLC JTI Russia	Russia	thousands RUB 157,751	Tobacco	100 (100)
Gallaher Ltd.	The U.K.	thousands GBP 172,495	Tobacco	100 (100)
JTI Polska Sp. z o. o.	Poland	thousands PLN 200,000	Tobacco	100 (100)
LLC Petro	Russia	thousands RUB 328,439	Tobacco	100 (100)
JT International Germany GmbH	Germany	thousands EUR 37,394	Tobacco	100 (100)
JTI Tütün Urunleri Sanayi A.S.	Turkey	thousands TRY 148,825	Tobacco	100 (100)
Torii Pharmaceutical Co., Ltd.	Chuo-ku, Tokyo	5,190	Pharmaceutical	54.9
Akros Pharma Inc.	The U.S.	thousands USD 1	Pharmaceutical	100 (100)
TableMark Co., Ltd.	Chuo-ku, Tokyo	22,500	Processed food	100

Notes: In addition to the above, JT has 205 consolidated subsidiaries and 14 companies accounted for by the equity method.

The figures in parentheses in the "Holding rate of voting rights" column are indirect holding rates included in the figures outside the parentheses.

## Glossary of Terms

<b>Adjusted operating profit</b>	Operating profit + amortization cost of acquired intangibles arising from business acquisitions + adjusted items (income and costs)* <small>*Adjusted items (income and costs) = impairment losses on goodwill ± restructuring income and costs ± others</small>
<b>Combustibles volume</b>	The shipment volume of combustibles which excludes contract-manufactured products, snus, waterpipe, heated tobacco products and E-Vapor.
<b>Core revenue</b>	Core revenue includes all revenue excluding those from distribution, contract manufacturing and other peripheral businesses.
<b>Depreciation and Amortization</b>	Depreciation of tangible fixed assets + Amortization of intangible fixed assets
<b>Free Cash Flow (FCF)</b>	FCF is sum of cash flows from operating activities and investing activities, but excludes the following items: <ul style="list-style-type: none"> <li>• From operating CF: depreciation from lease transactions, interest received, dividends received, interest paid and income taxes related to these items excluding lease transactions, and other items</li> <li>• From investing CF: purchase of investment securities (for both short-term and longterm), payments into time deposits, proceeds from sale or redemption of investment securities (for both short-term and long-term), proceeds from withdrawal of time deposits and other investing activities not for business operation purposes</li> </ul>
<b>Cluster</b>	The JT Group's tobacco markets are divided into three distinctive clusters: Asia, Western Europe, EMA. Please note that these three clusters are specifically designed to provide insight into our business for guidance purposes only and do not reflect the JT Group's management structure. <ul style="list-style-type: none"> <li>• Asia cluster includes the tobacco regions of Japan and Asia Pacific</li> <li>• EMA cluster includes the tobacco regions of Eastern Europe, MENEAT, Americas and Global Travel Retail</li> </ul>
<b>GFB (Global Flagship Brand)</b>	Winston, Camel, MEVIUS and LD
<b>Interest-Bearing debt</b>	Short-term bank loans + CP + Bonds + Long-term borrowings + Lease obligations* <small>* Lease obligations have been excluded from interest-bearing debt since 2019</small>
<b>Interest coverage ratio</b>	Cash flow from operating activities / Interest paid* <small>* Amount on Cash Flow Statement</small>
<b>Liquidity</b>	Cash and deposits + marketable securities + securities purchased under repurchase agreements
<b>Return on Assets (ROA)</b>	$ROA = (\text{Profit before income taxes}) / \text{Total assets [average of beginning and ending balance for the period]}$
<b>Total volume</b>	The volume of tobacco-based products which excludes contract-manufactured products, waterpipe, RRP devices and related accessories.